

City of Deux-Montagnes

Financial analysis of strategies proposed by the city to make the train-station building more profitable

Commitment Excellence Loyalty Complicity Respect & confidence Team work Concrete results

Financial Analysis for the Train-Station Building

- The train-station building was built by the City of Deux-Montagnes to cater to the commuter train station
- The extra space in the station building was occupied by municipal and regional organisation up until 2008
 - Negative cash flow for the City of Deux-Montagnes due to the limitations imposed by the *Cities and Towns Act*
 - Choice of tenants (only public organisations)
 - Setting of lease fees
- The City of Deux-Montagnes transferred the building to Manoir Grand-Moulin Corporation in order to improve the project's earning power
 - The Corporation is not subject to the same restrictions as the City with regard to the choice of tenants or the setting of lease fees

Financial Analysis for the Train-Station Building

	Operated by the City	Operated by the Corporation (Lease)	Sale of the Train- Station
INCOME			
Leases - surface area transferred (802.1 m ²)	\$45 000	\$103 663	
Snack Bar	\$6 000	<u> </u>	
	\$51 000	\$103 663	
EXPENSES			
Concierge Service	\$25 000	-	
Insurance	\$2 000	\$2 000	
Municipal Taxes	-	\$32 000	
Maintenance & Repairs	\$15 000	\$15 000	
Heating & Electricity	\$25 000	-	
Debt Service	\$65 000	<u> </u>	
	\$132 000	\$49 000	
CASH FLOW - TRAIN STATION	-\$81 000	\$54 663	
Train-station cashflow assumed by the City	-\$81 000	\$54 663	
Snack Bar Lease		\$6 000	\$6 000
Concierge service and maintenance for snack bar		-\$7 000	-\$7 000
Tax Revenues		\$32 000	\$32 000
Debt Service		-\$65 000	
CASH FLOW - CITY	-\$81 000	\$20 663	\$31 000

Financial Analysis for the Train-Station Building

- Transferring the train-station building to a potential buyer will allow the City to generate \$31,000 in revenues rather than a deficit of \$81,000, which means the City will save a recurring \$112,000 a year
- If the building remains in the Corporation, the City will generate \$21,000 a year on a recurring basis
 - The final transfer of the train-station building to an eventual buyer will depend on the parking availability